

BORM POINTS – NEW CONCEPT PROPOSAL OF COMPLEXITY ESTIMATION METHOD

Zdeněk Struska and Vojtěch Merunka

*Department of Information Engineering, Faculty of Economics and Management
Czech University of Life Sciences in Prague, Kamycka 129, 165 21 Prague 6 – Suchbát, Czech Republic*

Keywords: BORM method, analysis and design of information systems, complexity, design phases of information system, BORM points, technical factor, environment factor, customer factor and productivity factor.

Abstract: This paper contains an introduction of new method ‘BORM points’ from the area of complexity estimation in object environment. In the first part of the paper there is a BORM description (Business and Object Relation Modelling). In the second part there is a world-wide premiere of ‘BORM points’ concept. It is the suggestion of estimation method using for the BORM environment. At the end of the paper there is list of next steps to finish the methods and promote it to the wide scientific communities.

1 INTRODUCTION

First methods developed for software project complexity estimation were designed in the 1970's. ‘Function points’ method introduced by Allan Albrecht, originally called the ‘IBM function points’, was become one of the most well known estimation method.

IFPUG (International function points users group) ‘function points’ are marked like the direct follower of all. Next method is ‘Feature points’, which was developed during ‘function points’ testing on management information systems. ‘Feature points’ eliminated one ‘function points’ disadvantage – inaccurate estimation of information systems (IS) consisting of many algorithms. By these systems ‘function points’ predicted higher values than ‘feature points’ (Struska, 2005).

Unfortunately, all these approaches did not reflect current style of software development, which is based on strong object-oriented paradigm and agile approach. This is why, in the 1990's the introduction of ‘use case points’ was move in the area of complexity estimation. This method based on ‘function points’ added a new dimension to the area of complexity estimation (Struska, 2005). Our approach continues this idea of ‘use case points’ towards business analysis of information systems assembled by the pure object-oriented technology. We are presenting a new method for information

systems estimation in BORM methodology (Business and Object Relation Modelling) in connection with studying ‘use case points’.

This paper introduces a concept of new method – ‘BORM points’, which applies estimation technique rules for the BORM methodology. The ‘BORM points’ frame is deduced from ‘use case points’. Therefore the new ‘BORM points’ has additional factor - “customer factor“, which should represent customers’ requirements in the information system project.

2 METHOD CONCEPT

The BORM (Business and Object Relation Modelling) method has been in use since 1993. From the beginning the BORM was oriented on the support of pure object-oriented programming languages and development environment software systems design, which are for example Smalltalk environment and non-relational object databases. BORM can be used not only for software design, but for requirement analysis of planned systems and business process modelling, as well.

BORM development has been supported by Deloitte&Touche Czech Republic and Central Europe, where the method is currently being used.

BORM differentiates 6 phases of the system development lifecycle (Carda, Merunka and Polak, 2003):

- 1) Strategic analysis – determination of problem, interface is defined here, basic processes are recognized, which occur in the system or in its neighbourhood.
- 2) Initial analysis – recognition of problem, required processes in system and properties of basic objects are mapping including its share on the processes.
- 3) Advanced analysis – development of analysis into details of individual object types (set of objects, object classes) and object linkages (composition, inheritance, dependences...).
- 4) Initial design – we try to set up a system to be able software implementation.
- 5) Advanced design – items of existing model are transformed in so form, which is applicable in the target implementation environment. In this phase properties of programming languages, databases are take into consideration.
- 6) Implementation (design, program composition) – required software is designed (programming, generation by the help of CASE).

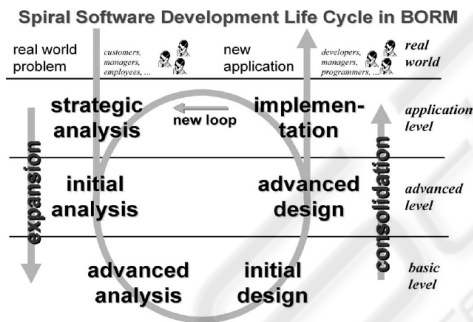


Figure 1: 6 phases of system development lifecycle in BORM (Knott, Merunka and Polak, 2003).

The BORM method covers two level of information system proposal – business analysis of IS and conceptual analysis of IS. Business analysis is concerning with current and future process mapping, which is described by functions, scenarios, architecture and business diagrams. Conceptual analysis reassumes the results of business analysis to transform the business model into programmers’ submissions, which are described by the objects and classes diagram, software objects diagram and the software component diagram.

Table 1: Explanation of BORM notions. (Carda, Merunka and Polak, 2003).

Notions	Explanation
Architecture	Provides complex system models, which consist of layers, which concerns with models of one side of the system. For example layers of processes, logical model (data, functions and rules description) and component model (e.g. software application or organisational structure).
Activity	Activities introduce individual parts of business objects behaviour to, how they were recognized by OBA technique. In business diagrams transition between object states are realized by activities.
Business diagram	This diagram introduces a map of all possible process development in current display of two dimensions of this problem. Roles of participating objects as automatic machine with states and transitions are first dimension. Sequences of communications between objects, which represent driving and data flow between objects in process, are the second dimension.
Communication	Activities diving of business objects. Communication is report abstraction between objects.
Data flow	Data, which objects exchange through communications or report sending, it distinguishes report parameters and return values.
Function	The simplest description of required processes in system according to OBA. Scenarios are derived from the functions.
Scenario	System scenario is more detailed description of process in OBA technique. There are 4 scenario parts – initiation, action, list of participants and result.
State	State represents concrete constellation of automatic machine in time. If automatic machine receives some data flows, it can initiate transition from one state to second state.

We consider business diagrams the most important point in BORM method. For design this main output from IS business analysis functions, scenarios, participants and data flow has to be defined for the business diagram creation. Each involved participant performs as well as activities and states.

Transitions between states and activities are completed by communications connecting activities with activities of other participants. Business diagrams can be improved by data flows that are exchanged between individual participants. These can be informational, financial or material flows (documents, forms, confirmations, etc.). Explanation of these notions can be found in table 1.

Notation of BORM business maps

Definition	Notation
Start state	•
End state	◦
Participant	Participant
Activity	activity
State	state
Communication	activity → activity
Data flow	activity → activity (with data flow arrows)
Transition between States	state → state
Relationship between Participants = association.	Participant - Participant
Participants hierarchy = „IS-A“ taxonomy.	Participant → Participant

Figure 2: Notation of BORM business diagrams.

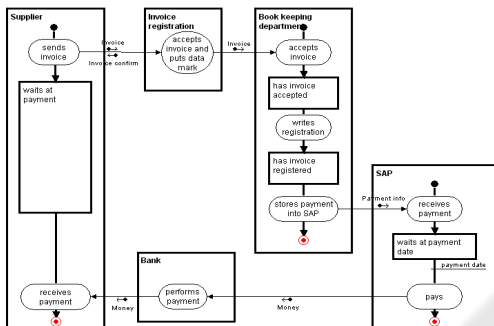


Figure 3: Business diagram in BORM.

BORM diagrams are used for information systems requirement capture. Figure 3 displays example of the invoice processing process in BORM methodology.

We have chosen participants as the most important element in the business diagram, because they represent the concrete part of modelling reality. It is possible to define participants as objects, which have a distinct role in the modelling processes in connection with proposal information systems. Participants are not limited to persons, but can be machines, information systems and other elements taking part of the process.

The BORM method details can be found in (Carda, Merunka and Polak, 2003), (Merunka, 2004), (Knott, Merunka and Polak, 2003), (Merunka, 2002).

3 BORM POINTS METHOD

The concept of ‘BORM points’ (BORMp) is based on the calculation of ‘use case points’ (Struska and Pergl, 2006). ‘Use case points’ are method used for

complexity estimation of information systems. The ‘BORM points’ use chosen parts of ‘use case points’, which are useful for the BORM methodology.

New ‘BORM points’ method is designed to eliminate the known disadvantages of ‘use case points’. We think that one of them is small concentration on customer. The customer with his requirements can influence project complexity very much.

The ‘BORM points’ try to estimate the complexity on the basis of chosen components, which are characteristic for BORM. Calculation is divided into two independent parts. In the first step the number of participants and the number of business diagram is counted. The second step consists of technical, environment and customer factors evaluation.

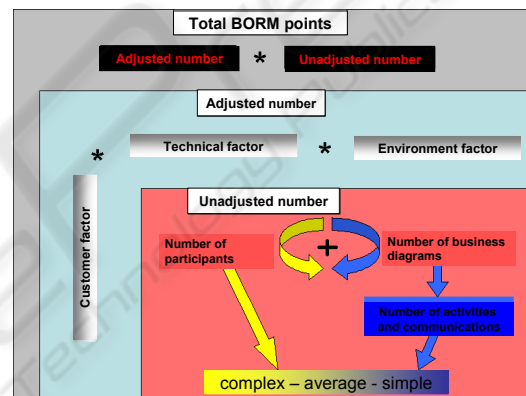


Figure 4: Structure of BORM points calculation.

3.1 Complexity Estimation by BORM Points

Calculation of complexity estimation by ‘BORM points’ is divided into two steps. The reason is that it is necessary to separate the unadjusted number, which is based on the real modelling system and technical, environment and customer factor, which evaluate the environment in, which information systems are designed.

In the first step we count unadjusted number, in the second we evaluate individual factors – technical, environment and customer factors:

- Unadjusted part of BORM points,
 - Number of participants,
 - Number of business diagrams.
- Technical factor.
- Environment factor.
- Customer factor.
- Productivity factor.

3.2 Unadjusted Part of BORM Points

The first part divides the count in next two parts. This separation provides clear definition of the participants number and number of the business diagrams. The unadjusted part is directly connected with the designed information system.

3.2.1 Unadjusted Participant Weights (uapw)

We suppose that participants are external objects, which have a relationship with system. They are defined like users, next programs, data warehouses, etc. This should be a part included project documentation.

Participants are divided by their complexity:

simple – average – complex.

Simple – different system with interface to measured system through various automated programs (e.g. standard application program).

Average – either next system, which is connected with measured system through protocol or through user interface. Average participant cooperates with the system through protocol (e.g. http, TCP/IP) or next participant type can be data warehouse.

Complex – person cooperates with the system through graphical interface (mostly final users, which are classified as complex) After participant's separation into three categories are counted their numbers in individual category. Individual participant gets weight 1; average gets weight 2 and complex 3. Total unadjusted participants weight is counted in table 3.

Table 2: Proposal of weights for individual participants' category.

Participant type	Definition	Weight
Simple	System interface	1
Average	Interactive or protocol driven interface	2
Complex	Graphical interface (human factor)	3

Table 3: Proposal of total unadjusted participants weight.

Participants type	Participants weight	Participants number	Total
Simple	1	• 1 =	
Average	2	• 2 =	
Complex	3	• 3 =	
Total unadjusted participants weight (upw)			

3.2.2 Unadjusted Business Diagram Weights (ubdw)

BORM is used for its wide area of process mapping (including IT mapping). Therefore it is necessary to identify business diagrams, which are directly connected with the designed information system. The business diagrams get complexity weight according to their number of activities and/ or transactions.

First the business diagrams are divided into the following three categories:

simple – average – complex.

Separation is realized on the base of activities number and transactions number, border values are suggested in table 4.

The activities were chosen for complexity definition by reason of they represent situations, which participants have to solve. In business diagrams the transactions are performed with the help of chosen activities and they communicate with activities of cooperated objects at the same time. Activities are important for conceptual analysis as well because they are used for methods deduction.

Next criteria are communication number between individual activities of participants and number of transactions between states and activities by all engaged participants in the business diagram at the same time. These two numbers are counted and used like the second evaluative factor with lower priority. In the situation where the communications are out of the interval, it is recommended to determine according to activities number.

Table 4: Factors proposal for complexity estimation by business diagrams.

Business diagram type	Description	Weight
Simple	1 - 5 activities or 3 – 11 communications (communications + transactions)	5
	6 - 10 activities or 12 – communications (communications + transactions)	
Average	11 and more activities or 18 and more communications (communications + transactions)	15

Every level of complexity receives the weight according to number of activities and communications (table 4). Further sum of business diagrams' numbers perform in individual categories, it is multiplied by assigned weight and then the rows of the table are counted (table 5).

Table 5: Proposal of total unadjusted business diagram weight.

Business diagram type	Activities number	Business diagram weight	Count	Total
Simple	1 – 5	5	• 5 =	
Average	6 – 10	10	• 10 =	
Complex	11 and more	15	• 15 =	
Total unadjusted business diagram weight (ubdw)				

3.2.3 Unadjusted BORM Points (uBORMp)

Total unadjusted 'BORM points' are the sum of the two numbered parts – unadjusted participant weight (upw) and unadjusted business diagram weight (ubdw).

$$\text{unadjusted BORM points (uBORMp)} = \text{upw} + \text{ubdw} \quad (1)$$

3.3 Technical Factor

Technical factor is necessary to specify in the second part of method.

Table 6: BORMp – Technical factors.

Factor number	Description
t1	Distributed system
t2	Response time or throughput performance objectives
t3	End user efficiency
t4	Complex internal processing
t5	Code must be reusable
t6	Easy to install
t7	Easy to use
t8	Portable
t9	Easy to change
t10	Concurrent
t11	Includes special security objectives
t12	Provides direct access for third parties
t13	Special user training facilities are required
Total technical factor (tFactor)	

In table 6 there are 13 factors, which define technical project site of the designed information system. Evaluation scale is from 0 to 5: the factor with no influence gets 0; the most considerable factor gets 5.

'BORM points' use the same table for technical factor as 'use case points'. We think that these factors cover sufficiently technical area of software development, which is very important part of whole project.

The factors with high impact on the project should be identified here and evaluate with the highest weight. The assigned values (0 – 5) are multiplied with each factors' weight and then summed. Technical factor (tFactor) is counted this way, further it is used in the formula – technical complexity factor (tcf). The factors' weights and the formula for technical complexity factor are proposed in the testing phase.

3.4 Environment Factor

The environment is in BORMp understood from the view of supplier and that is the reason why employee skills, used equipments or methods are evaluated in the software development project. These influences are covered by environment factor. The evaluation is the same as the technical factor. The first 8 factors are evaluated by weights (0 – non influence, 5 – most considerable influence).

Table 7: BORMp – Customer factors.

Factor number	Description
e1	Familiar with the project model that is used
e2	Application experience
e3	Object-oriented experience
e4	Lead analyst capability
e5	Motivation
e6	Stable requirements
e7	Part-time staff
e8	Difficult programming language
Total environment factor (eFactor)	

After factor evaluation are assigned values to multiple with factors' weights and then summed to give the total environment factor (eFactor). This factor is used in the formula of environment complexity factor (ecf). The factors' weights and the formula environment complexity factor are proposed in the testing phase.

3.5 Customer Factor

The software development process of complexity estimation ‘BORM points’ introduces new view – “customer factor”. It should cover an impact of customers’ requirements in the information system project. As it was mentioned above uncoordinated customer requirements can significantly affect effort of information system development.

Procedure of its evaluation is the same as the technical and environment factors. Six customer factors are weighted from 0 – 5 (0 – non influence, 5 – most considerable influence).

Table 8: BORMp – Customer factors.

Factor number	Description
c1	Knowledge of IS
c2	Customer’s project manager capacity
c3	Customer’s project members capacity
c4	Knowledge of project organisation
c5	Connection with existing IT projects
c6	Complexity of replaced IS
Total customer factor (cFactor)	

After factor evaluation they are multiplied with their weights and then summed. The result is total customer factor (cFactor), which is used to determine customer complexity factor (ccf). Its result is value of customer factor. The factors’ weights and the formula customer complexity factor are proposed in the testing phase as well.

3.6 Productivity Factor

Important input for methods of complexity estimation is productivity factor as well. It is recommended number of man-hours per one BORM point in dependence on various influences (e. g. experience of project team, size of IS development, etc.).

We suppose higher value than by ‘use case points’; reason is customer factor, which BORMp introduce.

‘use case points’ use simple rule for determination of man-hours per use case point. The number of factors in e1 through e6 that are below 3 are counted and added to the number of factors in e7 through e8 that are above 3. if the total is 2 or less, the general idea is to use twenty staff hours per ucp; if the total is 3 or 4, use twenty-eight staff hours per

ucp. If the number exceeds 5, it is usually recommended that changes should be made to the project so the number can be adjusted because in this case the risk is unacceptably high. another possibility is to increase the number of staff hours to thirty-six per use case point.

Similar rule will be very helpful in next phases of ‘BORM points’ development and we would like to create it too.

3.7 Total BORM Points

Above counted numbers are installed to one formula, which will count result of adjusted ‘BORM points’. The formula consists of unadjusted part (participant and business diagram number) and technical, environment and customer factor.

$$aBORMp = uBORMp \cdot tcf \cdot ecf \cdot ccf \quad (2)$$

The complexity is now defined by non-dimensional number, which is the result of the aBORMp formula. To get actual effort it is necessary to multiple adjusted BORMp and productivity factor.

$$Effort = aBORMp \cdot pf \quad (3)$$

4 CONCLUSIONS

We understand the introduced BORMp concept like the start for next research. Very important next step is a set of weights by technical, environment and customer factors and number their formulas. Important will be definition man-hours per one BORMp.

Numbers and evaluations of value (mentioned above) are realized on the concrete projects, which are designed in BORM. We believe that introduced method can become usable instrument for complexity estimation in IT projects, where software requirements must be carefully captured via detailed business analysis.

REFERENCES

- Albrecht, A. J. and Gaffney, J. E., Jr., 1983. Software Functions, Source Line of Code and Development Effort Prediction.: *A Software Science Validation, IEEE Transactions on Software Engineering (TSE)* 9, no. 6.
- Carda A., Merunka V., Polák J., 2003. *The art of system design* (in czech), Grada, ISBN 80-247-0424-2

- Hall J., Merunka V., Polák J. et al., 2004. *Accounting information systems - Part 4: System development activities*, Thomson South-Western New York, 4th edition, ISBN 0-324-19202-9
- International Function Point Users Group, 2002. *IT Measurement Practical Advice from the Experts*, Addison-Wesley Boston. ISBN 0-201-74158-X.
- Karner, G., 1993. Use Case Points - Resource Estimation for Objectory Projects, Objective Systems SF AB (copyright owned by Rational Software).
- Knott, R., Merunka, V., Polak, J., 2003. The BORM methodology: a third-generation fully object-oriented methodology *In: Knowledge-Based Systems Elsevier Science International* New York, ISSN 0950-705
- Liping, L., Roussev, B., Knott, R., Merunka, V., Polák, J. et al., 2005. *Management of the Object-Oriented Development Process - Part 15: BORM Methodology*, Idea Group Publishing. ISBN 1-59140-605-6
- Merunka, V., 2004. Object oriented database normalization. *In the proceeding conference Objecty 2004*. Prague. ISBN 80-248-0672-X.
- Merunka, V., 2002. BORM – overview of the methodology and case study of agrarian information system *In: UZPI Agriculture economics*. Prague. ISSN 0139-570X
- Pergl, R., Struska, Z., 2006. Agile modelling and BORM methodology. *In the proceeding conference of Software development 2006*. Ostrava. ISBN 80-248-1082-4
- Struska, Z., Pergl, R., 2006. Model based on Effort estimation methods. *In the proceeding conference of Software development 2006*. Ostrava. ISBN 80-248-1082-4
- Struska, Z., 2005. Complexity estimation method in object oriented environment – Function and Feature points. *In the proceeding conference of Objekty 2005*. Ostrava. ISBN 80-213-0682-3.
- Struska, Z., Vaniček, J., 2005. *Measurement and rating of information systems quality. Part 3: Design Complexity and Software Engineering Consequences*. PEF ČZU Prague.
- Struska, Z., Vaniček, J., 2005. *Measurement and rating of information systems quality. Part 2: Quality Model*, PEF ČZU Prague.
- Struska Z., Pergl, R., 2006. The Comparison of Methods COCOMO and Function Points Analysis. *In the proceeding conference of Agrarian prospects 2006*. Prague. ISBN 80-213-1531-8.
- Struska, Z., 2005. Comparison of miscellaneous approaches to function points application. *In the proceeding conference of Agrarian prospects 2005*. Prague. ISBN 80-213-1372-2.
- Vaniček, J., 2004. *Measurement and estimation of information system quality* (in czech), PEF ČZU Prague. ISBN 80-213-0667-X.