

# Scenario-based Evolvability Analysis of Service-oriented Systems: A Lightweight and Tool-supported Method

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**Abstract:** Scenario-based analysis is a comprehensive technique to evaluate software quality and can provide more detailed insights than e.g. maintainability metrics. Since such methods typically require significant manual effort, we designed a lightweight scenario-based evolvability evaluation method. To increase efficiency and to limit assumptions, the method exclusively targets service- and microservice-based systems. Additionally, we implemented web-based tool support for each step. Method and tool were also evaluated with a survey (N=40) that focused on change effort estimation techniques and hands-on interviews (N=7) that focused on usability. Based on the evaluation results, we improved method and tool support further. To increase reuse and transparency, the web-based application as well as all survey and interview artifacts are publicly available on GitHub. In its current state, the tool-supported method is ready for first industry case studies.

## 1 INTRODUCTION


Quantitative software quality assessment with metrics is very common in today's software development practice. It can often be automated with tools and is therefore fast and reliable. However, finding practical and effective metrics is far from trivial (Bouwens et al., 2012). Especially in the area of maintainability, metrics are a structural proxy for how effective and efficient software can be modified. While this relies on the nature of the selected modification, common maintainability metrics cannot take this into account. The selection and interpretation of suitable maintainability metrics have therefore been – and arguably still are – challenging tasks (Heitlager et al., 2007; Ostberg and Wagner, 2014).


A promising qualitative alternative or complement is therefore *scenario-based analysis*, which focuses on the architecture of a system. Kazman et al. (1996) describe scenarios as “brief narratives of expected or anticipated use of a system from both development and end-user viewpoints”. Several methods have been proposed for this (see Section 2), most notably the Architecture Tradeoff Analysis Method (ATAM) (Kaz-

man et al., 2000). While such methods are well suited to evaluate the impact of specific changes, they require significant manual effort and the presence of several system stakeholders.

Since the two service-based architectural styles service-oriented architecture (SOA) (Erl, 2005) and microservices (Newman, 2015) place strong emphasis on architecture quality and sustainable evolution, they are fitting candidates for such evaluation methods. The architectural properties of service orientation (Papazoglou, 2003), such as the usage of services as top-level distributed components or the separation of service interface and implementation, provide a convenient conceptual framing to reason about these systems. Moreover, tool support for the metric-based analysis of service- and microservice-based systems is lacking (Bogner et al., 2019a, 2020), which makes alternative evaluation approaches even more important.

In this paper, we therefore propose a lightweight scenario-based method explicitly designed for the evolvability analysis of service-based systems. Properties like service independence and encapsulation as well as tool support are leveraged to decrease manual efforts usually associated with qualitative analysis. In the remainder of this paper, we first thoroughly introduce the background of scenario-based analysis

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(Section 2) and also present more recent related work (Section 3). Afterwards, we explain the details of our approach and also illustrate it with a running example (Section 4). We then describe the evaluation of the tool-supported method with a survey and with hands-on interviews (Section 5). Finally, we discuss threats to validity (Section 6) and close with a summary and outlook on future work (Section 7).

## 2 SCENARIO-BASED ANALYSIS

While scenarios can be used during requirements engineering or for the documentation of functionality, qualitative scenario-based analysis is also a comprehensive approach to evaluate software quality (Kazman et al., 1996). During such a method, different scenarios for the future evolution of the system are collected and documented (*scenario elicitation*). Elicitation takes place as a group effort with various stakeholders, such as developers, architects, operators, or end-users. Scenario documentation often happens according to a standardized scenario template and can include various aspects of software architecture change characterization (Williams and Carver, 2010). Afterwards, the system's capacity to accommodate the elicited scenarios is evaluated, which may help in identifying architectural issues. Table 1 shows a concrete example of such an evolution scenario. The used template is an adapted version of the template from Bass et al. (2012).

Several scenario-based methods have been proposed so far. An early literature survey by Dobrica and Niemela (2002) discussed eight notable architecture analysis methods, from which six rely on scenarios. One of the earliest approaches in this area were *change cases* from Ecklund et al. (1996). By adapting use cases from object-oriented analysis, they created a concept to identify and document potential future changes of the system. Change cases were then used to improve the existing system design. A more prominent and influential method was the Software Architecture Analysis Method (SAAM) from Kazman et al. (1996). It can target several quality attributes, but is usually focused on modifiability. SAAM consists of the following steps:

1. **Describe Candidate Architecture:** architecture documentation is created or collected as the foundation for the analysis.
2. **Develop Scenarios:** scenarios are collected and documented. They should cover diverse functions and roles of the system.
3. **Perform Scenario Evaluations:** for each sce-

Table 1: Evolution scenario example (Bass et al., 2012).

Scenario Attribute	Scenario Value
Title:	Add GitHub as a new login option
Description:	To provide a more convenient login and account management experience for most users, a single sign-on option with a GitHub account should be implemented.
Attribute:	Evolvability
Stimulus:	End-users request new login option
Affected artifacts:	LoginComponent, UserInterfaceComponent, UserManagementComponent
Environment:	Design time
Response:	Modifications are implemented, automatic tests are created, components are deployed
Expected effort:	8 hours

nario, the technical stakeholders determine and document if the architecture is able to accommodate the scenario directly or if changes are necessary (*indirect* scenario). Change details and cost estimations are documented, too.

4. **Reveal Scenario Interaction:** as an indicator for appropriate separation of concerns, stakeholders determine the degree to which several different scenarios impact the same component. Few scenario conflicts are beneficial.
5. **Overall Evaluation:** scenarios are weighted based on their importance, which supports coming to a final evaluation verdict.

SAAM served as inspiration or predecessor for several other scenario-based methods, most notably the Architecture Tradeoff Analysis Method (ATAM) that was conceived at the Software Engineering Institute (SEI) in Pittsburgh (Kazman et al., 2000). ATAM is a very structured and comprehensive method which is not only focused on the analysis of how well a system fulfills its diverse quality requirements, but also – as the name suggests – on trade-offs and interplay between quality attribute goals. Similar to SAAM, two types of scenarios are used within ATAM: a) *use case scenarios* that describe the current usage of the system and b) *change scenarios* that try to describe the anticipated system usage in the future. The latter are further subdivided into near-term and probable *growth scenarios* and more extreme and stressful *exploratory scenarios*. ATAM's process comprises nine

steps:

1. **Present the ATAM:** the method is explained to the various stakeholders.
2. **Present Business Drivers:** the system's business goals are explained to clarify the most important architectural drivers.
3. **Present Architecture:** the system's architecture is described and set in relation to its business drivers.
4. **Identify Architectural Approaches:** important architectural knowledge for the system (e.g. existing patterns or architectural styles) is collected and documented.
5. **Generate Quality Attribute Utility Tree:** the system's most important quality attribute goals are refined as a prioritized utility tree.
6. **Analyze Architectural Approaches:** the collected architectural approaches are analyzed w.r.t. their impact on quality attribute goals. This includes looking for weaknesses or sensitivity points.
7. **Brainstorm and Prioritize Scenarios:** stakeholders collect, document, and prioritize (e.g. via voting) use case and change scenarios (scenario elicitation step).
8. **Analyze Architectural Approaches:** as a reiteration of step 6, each prioritized scenario is mapped onto existing architectural approaches that have an impact on it.
9. **Present Results:** all information and results documented during the ATAM are summarized and presented back to the stakeholders.

While such methods provide very rich insights and are well suited to evaluate the impact of specific changes, they require significant manual effort and the presence of several system stakeholders, often in a workshop-like fashion over several days. This large amount of effort with e.g. ATAM led to the creation of more focused and lightweight methods (see also Section 3). One notable example is the Architecture-Level Modifiability Analysis (ALMA) (Bengtsson et al., 2004), which exclusively targets modifiability as a quality attribute. It also places strong emphasis on change propagation ("ripple effects") and change cost or impact estimation. ALMA served as inspiration for many other methods, including the one presented in this paper.

### 3 RELATED WORK

Another example for such a lightweight architecture evaluation method is the Tiny Architectural Review Approach (TARA) from Woods (2011) that relies on a combination of expert judgment and metrics. While Woods acknowledges that the research community highly values scenarios, he sees their elicitation as too time-consuming.

Koziolek et al. (2012) proposed another lightweight method called MORPHOSIS. In addition to analyzing the architecture in terms of future development scenarios, MORPHOSIS relies on a reporting framework with several architectural metrics. Its scenario analysis is based on an extended version of ALMA and uses an ordinal scale for scenario effort estimation.

Rostami et al. (2015) created a tool-supported analysis approach for change propagation called Karlsruhe Architectural Maintainability Prediction (KAMP). With KAMP, the initial architecture is modeled with annotated context information and then compared to the target architecture for the change request. The tool calculates differences between the two models to judge the change impact.

While no scenario-based methods for service-based systems have been proposed, several publications touch related topics. Sabir et al. (2018) analyzed the specifics of the maintenance and evolution of service-based systems. They pointed out key differences and significant research challenges, such as dependency and impact analysis or service-oriented evolution patterns.

Wang et al. (2010) described an approach for change impact analysis in service-based business processes. Changes are applied to a model of the system with a process and a service layer and subsequently classified based on their impact.

Andrikopoulos (2010) conceptualized a theoretical framework based on formal modeling to support SOA evolution in a non-breaking fashion. He focused on *shallow* changes, i.e. changes which are local to a service but may lead to ripple effects to consumers. The framework provides models for versioned service interfaces and compatible contract-based evolution.

Lastly, Wang et al. (2014) proposed a similar model where a set of changes are applied to a service, which may result in potential transitions to service consumers. Using this model, the authors also define service evolution patterns like the *Compatibility Pattern* for changes without propagation or the *Transition Pattern* for changes with ripple effects.

While several lightweight scenario-based methods have been proposed and there is a large body of lit-

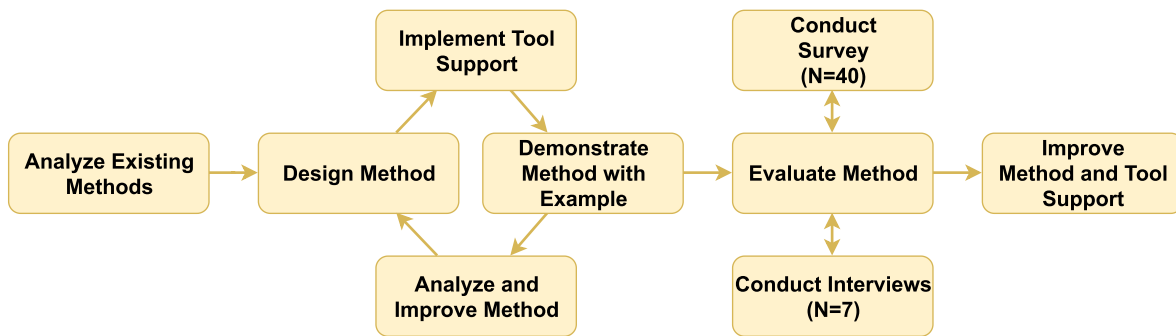


Figure 1: Research process for creating the scenario-based method.

erature on service-oriented change impact analysis or service evolution patterns, no concrete scenario-based method has been designed for service orientation. We aim to address this gap by combining the two fields and proposing such a specific method. Our goal with this approach is to enable the efficient qualitative architecture evaluation of service- and microservice-based systems.

## 4 PROPOSED APPROACH

Our approach is explicitly designed to evaluate evolvability (Rowe et al., 1998; Rajlich, 2018), i.e. the ability of a software system to efficiently accommodate changes and extensions to its functional and cross-functional requirements. Moreover, we specifically target systems based on service orientation. By focusing on these limited system types and one quality attribute, we can rely on a more precise terminology and change categorization. Furthermore, we can assume a decent degree of service independence as well as a clean separation of service interface and implementation. Changes that do not modify a service interface usually do not propagate to service consumers. Lastly, we also tried to keep the method lightweight by focusing on simplicity and tool support. The method is influenced by ALMA (Bengtsson et al., 2004), but also by service-based change impact analysis such as in Wang et al. (2010) and change categorization and patterns such as in Wang et al. (2014).

### 4.1 Research Process

The design of our proposed method took place in the following way (see also Figure 1). First, we analyzed existing scenario-based methods like SAAM, ATAM, and ALMA, but also specifically searched for lightweight or service-based approaches (see Section 3). Based on these results, we iteratively designed our method. A design candidate for the

method was implemented in a web-based tool and demonstrated by applying it to an example system. We then analyzed method and tool for possible improvements, which we incorporated into the method. Afterwards, the next iteration started. Once method and tool reached a mature state, we evaluated this version with an online survey as well as hands-on interviews (see Section 5). We then used these evaluation results to improve method and tool for a second time. In the following subsections, we present this improved version.

### 4.2 Conceptual Model

Foundation for the method is a metamodel with five different entities (see Figure 2). The analysis target is a *System* that consists of at least one *Service*. Optionally, dependencies between *Services* can be modeled. The potential evolution of the *System* (e.g. a service-based webshop) is described by coarse-grained *Scenarios* (e.g. the addition of a new payment method). A *Scenario* consists of at least one *Change*. A *Change* always targets a single *Service* and may be of different *Types*, namely addition (adding a new *Service*), modification (changing an existing *Service*), or deletion (removing an existing *Service*). Additionally, a *Change* may also ripple to other *Services*, especially if it modifies a service interface. Previously specified service dependencies are used to suggest potential ripple effects. Changes also have associated *Effort* as a measure for their implementation duration or complexity. Currently, we support the estimation techniques *hours*, *ordinal scale* (1 to 10, with 10 being the most time consuming / complex), *COSMIC function points*, and *story points*.

Based on the created *Scenarios*, an evolvability Evaluation for the *System* is synthesized. Effort is aggregated to the *Scenario* level and then used to compile various system evaluation metrics. In general, information and metrics provided through



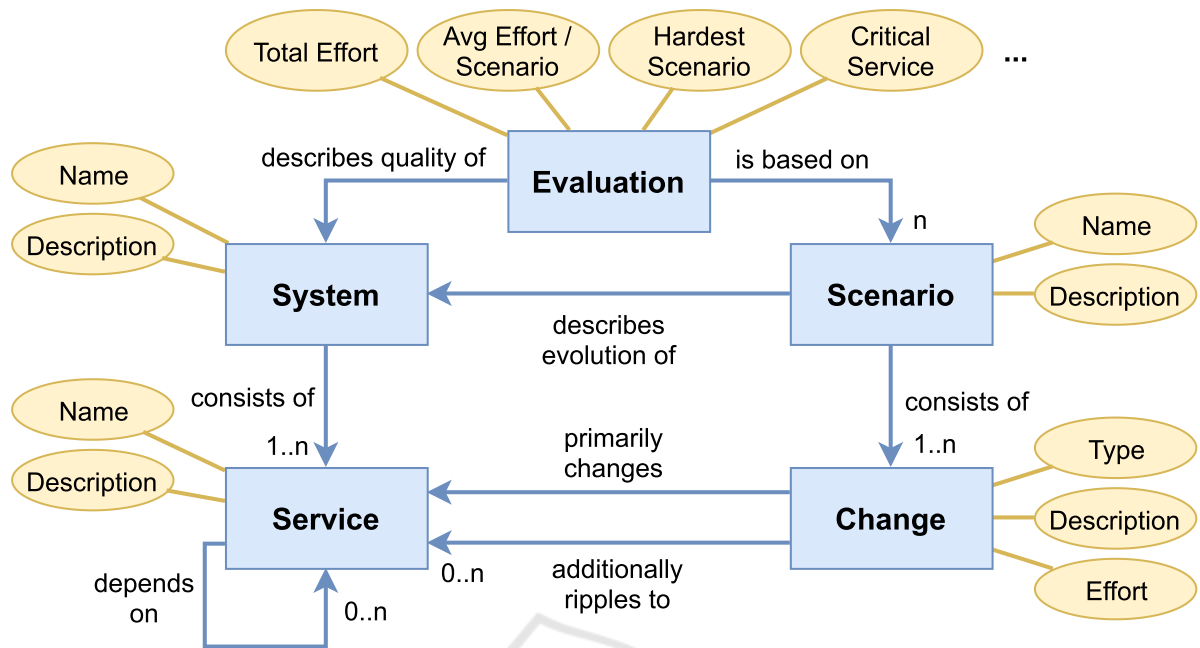


Figure 2: Simplified conceptual model of the method (rectangles represent entities, ellipses represent attributes, arrows without cardinality represent 1-to-1 relations).

an Evaluation should support the estimation of the system’s evolution qualities and the identification of weak spots in the architecture. An Evaluation is based on the list of Scenarios and relies on the following metrics:

- Metrics per Scenario:
  - *Number of Changes*: the number of Changes this Scenario consists of
  - *Scenario Effort*: the total estimated Effort for this Scenario, i.e. the summed up Effort of all its Changes
  - *Number of Affected Services*: the number of Services that are impacted by this Scenario
  - *Most Impactful Change*: the Change that ripples to the largest number of Services
- Metrics per System:
  - *Total Effort per System*: the total estimated Effort for this System, i.e. its summed up Scenario Efforts
  - *Average Effort per Scenario*: the average Scenario Effort for this System
  - *Hardest Scenario*: the Scenario associated with the highest Effort
  - *Most Impactful Scenario*: the Scenario that affects the largest number of Services
  - *Critical Service based on Changes*: the Service that is impacted by the largest number of Changes

- *Critical Service based on Effort*: the Service that is associated with the highest combined Change Efforts
- *Service with Lowest Effort*: the Service that is associated with the lowest combined Change Efforts

### 4.3 Method

The model presented above is the foundation for the four different process steps of the method. We designed them to also produce reasonable results with only very few users, but the quality of the results will increase if various stakeholders with both technical and business roles are involved. Work within different steps can also be distributed and performed independently with a later synchronization meeting.

1. **Describe the System Architecture:** a list of Services with a short description and (optionally) dependencies between them is created. This step has to be performed by technical stakeholders like developers or architects. If the System is very large, a subset can be modeled instead, e.g. a domain or subsystem.
2. **Elicit Evolution Scenarios:** possible future evolution Scenarios are collected and documented. Fitting candidates are cases likely to happen or cases intuitively posing a high risk for the System.

For a broad range of Scenarios, business and domain experts should be included in this step.

3. **Specify and Estimate Changes for Each Scenario:** the details and impact of the identified Scenarios are now worked out by documenting the concrete Changes. This step again requires technical stakeholders.
  - (a) **Specify and Estimate Initial Changes:** the initial set of Changes (one per affected Service) is defined and the Effort for each Change is estimated. Stakeholders should agree on a single estimation technique, e.g. hours. If work in this step is distributed, stakeholders should first calibrate their estimation with some example Changes.
  - (b) **Identify Ripple Effects:** for each Change, potential ripple effects to other Services are identified and documented as new Changes. Service interface Changes are especially important for this step.
4. **Evaluate Results:** created Scenarios are analyzed, estimated Effort is aggregated, and Evaluation metrics are calculated. Based on this, System evolvability is interpreted, weak spots are identified, and architecture improvements are derived. This step should be a synchronized group activity.

#### 4.4 Tool Support

To reduce manual efforts and to enable faster and more reliable Evaluation, we developed a simple web-based application that supports all steps of the described process. Users can create and manage all entities of the model via various forms, i.e. they can model a System with Services and then create Scenarios with Changes for this System. After having created all Scenarios, they can navigate to the Evaluation view, where Effort is automatically aggregated and the described metrics are calculated. Additionally, pie charts are provided to illustrate the distribution of Efforts and Ripples. Convenient filtering and sorting can be used to explore the created list of Scenarios. The prototype consists of a RESTful API implemented in Node.js using the Express framework. Data is persisted in MongoDB. User access is possible via a web UI implemented with Vue.js. Components can be easily deployed using Docker containers. We present the architecture of this tool in Figure 3. The tool is available on GitHub<sup>1</sup>.

<sup>1</sup><https://github.com/xJREB/ms-scenario-evaluation>

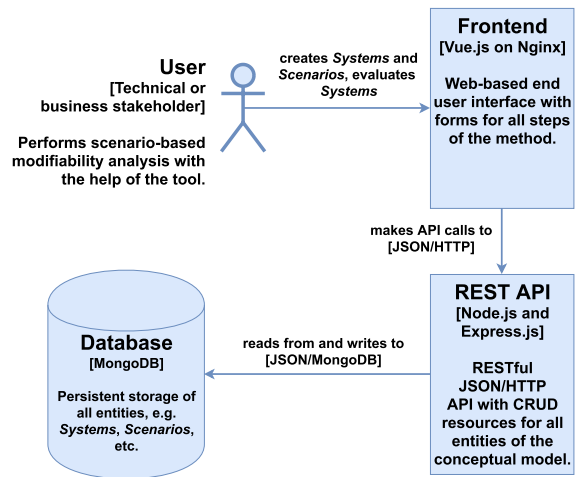


Figure 3: Architecture of the prototypical tool support.

#### 4.5 Exemplary Demonstration

To demonstrate the application of the described method, we present some concrete scenarios as well as the aggregated Evaluation metrics. We use the microservice architecture of a peer-to-peer ridesharing platform as a running example<sup>2</sup>. A simplified architecture diagram of this platform is presented in Figure 4.

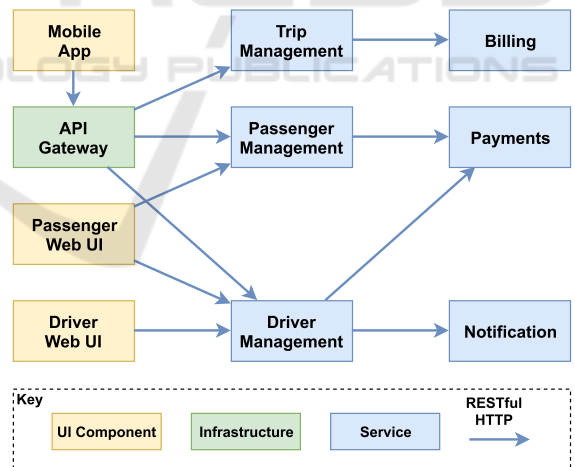


Figure 4: Simplified architecture of the example system.

For this System, we can then elicit Scenarios. We present three simplified Scenario examples, two business-driven ones with ripple effects (see Figure 5 and 6) and a technical one with local scope (see Figure 7). If we now perform an exemplary Evaluation with these Scenarios via the tool, the described set

<sup>2</sup>See <https://dzone.com/articles/microservice-architecture-re-learn-build-and-deploy-a>

**Name:** Add Bitcoin as new payment method  
**Description:** To give users more flexibility, add Bitcoin as a new payment method in the system. Drivers can configure if they accept this option.  
**Changes:**

- Add Bitcoin payment option to Payments
  - Change type: modification
  - Change effort: 80 hours
  - Ripples to: Passenger Management, Driver Management, Mobile App, Passenger Web UI, Driver Web UI
- Add Bitcoin payment functionality to Passenger Management
  - Change type: modification
  - Change effort: 20 hours
- Add Bitcoin payment functionality to Driver Management
  - Change type: modification
  - Change effort: 30 hours
- Add Bitcoin payment UI elements to Mobile App
  - Change type: modification
  - Change effort: 30 hours
- Add Bitcoin payment UI elements to Passenger Web UI
  - Change type: modification
  - Change effort: 20 hours
- Add Bitcoin payment UI elements to Driver Web UI
  - Change type: modification
  - Change effort: 30 hours

Figure 5: Scenario 1: add Bitcoin as new payment method.

of metrics will be calculated automatically. A list of Scenarios will be shown in the tool’s Evaluation view with all metrics on the Scenario level (illustrated in Table 2).

Additionally, the System-level metrics will be calculated. The *Total Effort per System* is 540 hours, while the *Average Effort per Scenario* is 180 hours. The Rider Music introducing Scenario 2 is the *Hardest Scenario* with most Effort. *Most Impactful Scenario* on the other hand is the Bitcoin payment Scenario 1, since it affects the most Services. Since Trip Management and the three UI components are impacted by the most Changes, they comprise the *Critical Services Based on Changes*. With 120 hours, Trip Management is also the *Critical Service Based on Effort* (even though Music Management is associated with 150 hours, it is currently not part of the System, as it is a hypothetical

**Name:** Add the Rider Music feature  
**Description:** To allow passengers to play their favorite music, add functionality to integrate music streaming services and to select playlists for a ride. Drivers can configure if they support this feature.  
**Changes:**

- Create a new Music Management service with the basic functionality for the Rider Music feature. This service also includes a database to persist associated data.
  - Change type: addition
  - Change effort: 150 hours
  - Ripples to: Trip Management, Mobile App, Passenger Web UI, Driver Web UI
- Add functionality for configuring a ride playlist to Trip Management
  - Change type: modification
  - Change effort: 40 hours
- Add Rider Music UI elements to Mobile App
  - Change type: modification
  - Change effort: 30 hours
- Add Rider Music UI elements to Passenger Web UI
  - Change type: modification
  - Change effort: 20 hours
- Add Rider Music UI elements to Driver Web UI
  - Change type: modification
  - Change effort: 10 hours

Figure 6: Scenario 2: add the “Rider Music” feature.

**Name:** Replace database of Trip Management  
**Description:** To improve the performance of trip matching and searches, the current relational database of the Trip Management should be replaced with Elasticsearch.  
**Changes:**

- Replace the database of Trip Management with Elasticsearch
  - Change type: modification
  - Change effort: 80 hours
  - Ripples to: /

Figure 7: Scenario 3: replace the Trip Management database.

new Service). Lastly, the *Service with Lowest Effort* is Passenger Management with 20 hours.

Table 2: Scenario evaluation: list of scenarios with metrics.

Scenario ID	# of Changes	Scenario Effort	Affected Services	Most Impactful Change
1	6	210 hours	6 / 9	Add Bitcoin payment option to Payments
2	5	250 hours	4 / 9	Create new Music Management service
3	1	80 hours	1 / 9	Replace the Trip Management database

## 5 EVALUATION: SURVEY AND INTERVIEWS

As a first indication for the usefulness and usability of our tool-supported method, we conducted a two-fold evaluation study, namely a web-based survey and personal hands-on interviews<sup>3</sup>. The survey primarily had the goal to get expert opinions on different Effort estimation techniques and our proposed Evaluation metrics, which is expressed through the following research questions:

**RQ1:** Which Change effort estimation techniques do software professionals see as useful in the context of our proposed method?

**RQ2:** Which of our proposed metrics do software professionals see as useful in the Evaluation step of our method?

It consisted of 17 questions and was hosted on Google Forms for four weeks during April and May 2019. We distributed the survey via social media, mailing lists, personal contacts, and platforms like Surveycircle or Xing. In the end, we received 40 valid responses that we subsequently analyzed with descriptive statistics and exploratory correlation analysis.

Of our 40 participants, 14 were active in industry, 13 in academia, and 13 in both fields. Participants had a median of 8 years of professional experience (mean: ~11 years). On a scale from 1 (“not familiar”) to 5 (“very familiar”), the median of their indicated familiarity with service- and microservice-based systems was 4 (mean: 4.1), while the median for familiarity with scenario-based methods was 3 (mean: 2.8). Exactly 50% (20) had already used a scenario-based method for a real-world project.

In the first part, participants were presented with five different effort estimation techniques for Changes, namely hours, lines of code, an ordinal scale (1-10), COSMIC function points, and story points. For each of these, they had to use a 5-point Likert scale to rate how precise the technique is and how applicable the technique is for such a method. The results indicate that our participants favored story points and hours for both precision (see Figure 8) and

<sup>3</sup>We shared all study data and artifacts in the GitHub repository ([.docs/evaluation](#)).

applicability (see Figure 9). The ordinal scale was seen as somewhat neutral, while COSMIC function points and especially lines of code received negative ratings. As a consequence, we removed LOC estimation from our tool.

In the second part of the survey, participants were presented with screenshots from our Evaluation view (see Figure 11 and 12) and were asked to rate the perceived usefulness of five Evaluation metrics with a 5-point Likert scale (see Figure 10). The best-rated metric was *# of Affected Services / Scenario* (75% agreement). Participants saw the metrics *Most Modified Service*, *Service with Highest Effort*, and *Change Impacting Most Services* as moderately useful (around 50% agreement with 20-30% neutral). Only *AVG Effort / Scenario* was rated negatively (45% disagreement, 35% neutral).

The interviews had the primary goal to evaluate the efficiency and usability of the tool, which was guided by the following two research questions:

**RQ3:** Can software professionals understand and use our tool-supported method easily?

**RQ4:** How can the efficiency and usability of our tool-supported method be improved further?

Participants first read a hand-out with task descriptions that served as a step-by-step guide for applying the method to an example system, i.e. modeling the described System with Services, creating Scenarios with Changes, and lastly, coming to an Evaluation. They then used the tool to work on these tasks while the moderator observed and sometimes asked questions about their rationale. After each step, the moderator asked some retrospective questions about the perceived complexity and suggestions for improvements. For the Evaluation view, the hand-out also contained some comprehension questions about the results. Afterwards, we created a small case description for each interview. These descriptions were later analyzed and improvements were derived from them. Seven PhD candidates participated in hands-on interviews (see Table 3). They had a median of 6 years of professional experience (mean: 9.3), a median familiarity with service-based systems (1 to 5) of 2 (mean: 2.4), and a median familiarity with scenario-based methods (1 to 5) of 3 (mean: 2.9). They were not as experienced as the sur-



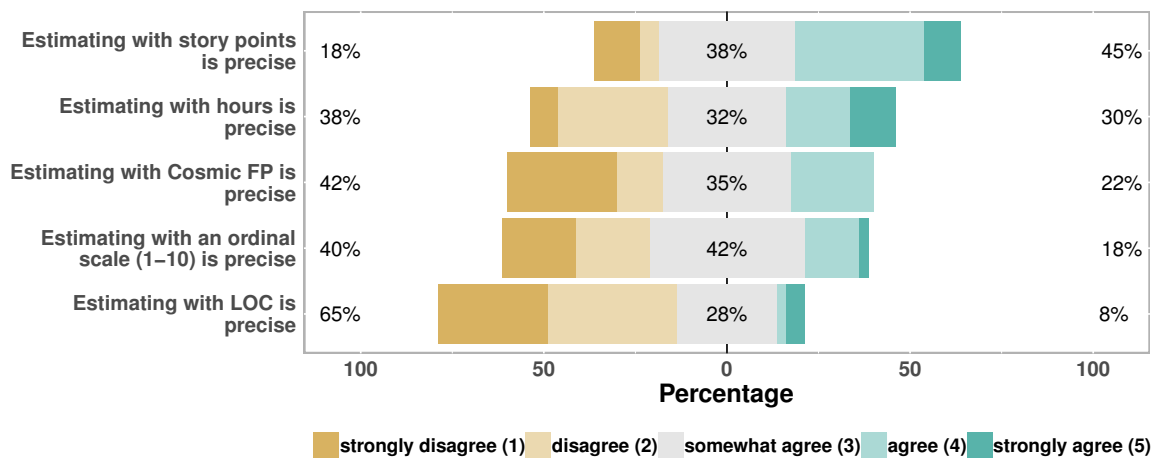


Figure 8: Precision ratings for effort estimation techniques (survey).

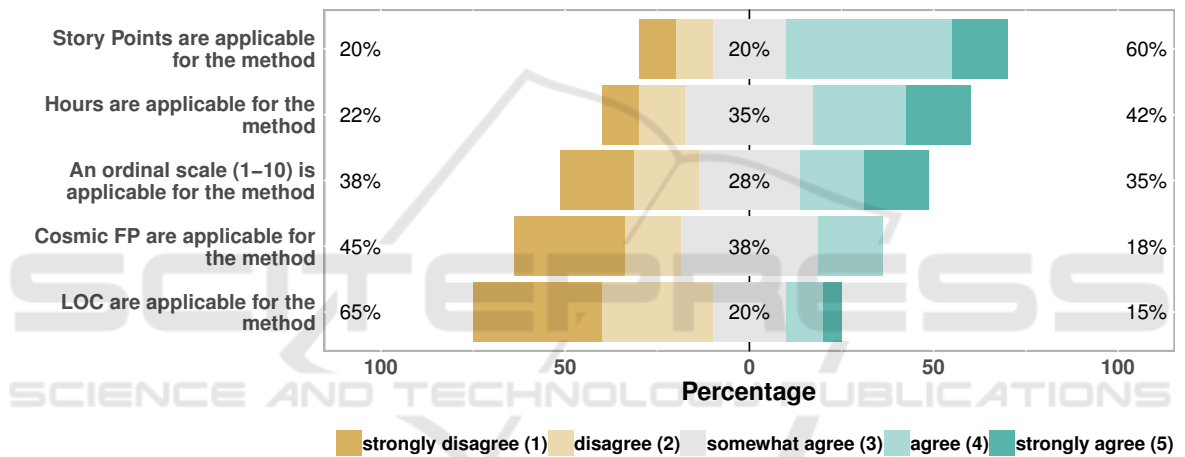


Figure 9: Applicability ratings for effort estimation techniques (survey).

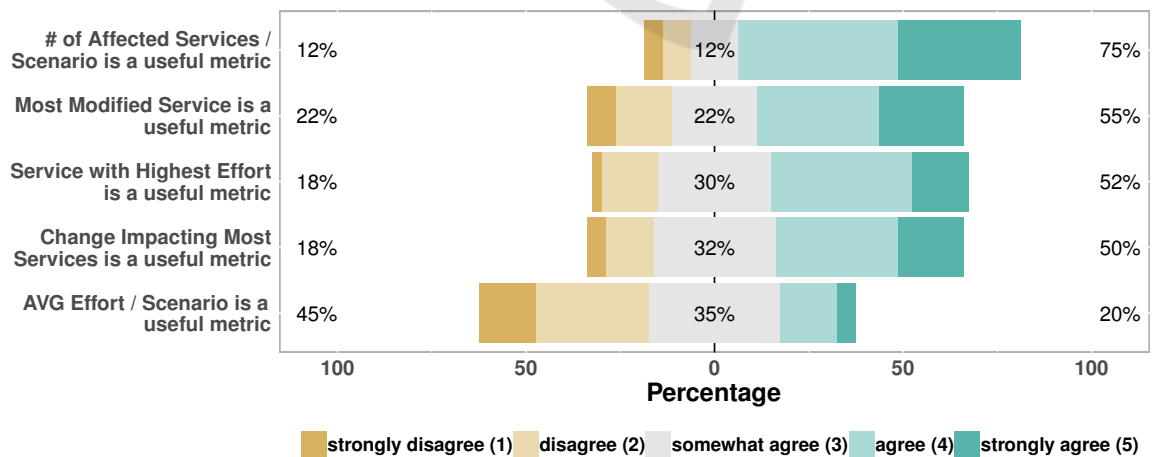


Figure 10: Usefulness ratings for scenario evaluation metrics (survey).

Table 3: Interviews: participant demographics and ratings.

ID	Experience	Familiarity with Scenarios (1-5)	Familiarity with Services (1-5)	Complexity of System Creation (1-5)	Helpfulness of Evaluation View (1-5)
1	19 years	3	2	2	4
2	17 years	4	3	2	4
3	6 years	2	3	1	4
4	8 years	4	2	1	5
5	6 years	2	2	1	4
6	6 years	1	3	1	4
7	3 years	4	2	1	4
Median:	6 years	3	2	1	4
Mean:	9.3 years	2.9	2.4	1.3	4.1

Scenario ↓	Most Impactful Change	# of Affected Services
More notifications	modification:Notification when driver has arrived / affects 5 services	5 / 9
Design and implement more user-friendly UI	modification:Change Web Framework / affects 3 services	4 / 9

Figure 11: Scenario-Level metrics from the evaluation view (tool screenshot for survey).

System name: Uber
Critical service that is modified most: Passenger management
Critical service with highest overall effort: Driver Web UI
Service with lowest effort: Payments
Summarized effort for the total system: 557 Story points
Average effort per service: 61.89 Story points
Average effort per scenario: 92.83 Story points

Figure 12: System-Level metrics from the evaluation view (tool screenshot for survey).

vey participants, but since usability was the focus, this was not problematic.

The interview results indicate that the tool is generally easy and convenient to use, e.g. participants rated the complexity of the System creation step (1 to 5) with a median of 1 (mean: 1.3) or the helpfulness of the Evaluation view (1 to 5) with a median of 4 (mean: 4.1). However, they also had many suggestions to improve clarity and ease of use, especially w.r.t. to the Scenario creation step. In total, we implemented 15 of these improvements, such as mak-

ing suggested ripples clickable to automatically select them, refining the Scenario creation UI flow, or adding a graphical System representation.

## 6 THREATS TO VALIDITY

While our two empirical studies indeed led to further improvements for method and tool support, these small evaluation steps are not sufficient. The effectiveness of the method can only be reliably assessed in an industrial setting with potentially larger systems and experienced stakeholders. Moreover, survey and interview results may have suffered from typical survey-based threats to validity. Even though we defined all important concepts, participants may have misunderstood or misinterpreted questions. For the survey, participants also had no direct access to the tool, but had to answer based on descriptions and screenshots, which made it more difficult for them to judge the usefulness of proposals. Another limitation may be the participants' self-reported experience. While the general experience level for the survey looks sufficient, participants may have overestimated their qualifications. Lastly, we must be careful to generalize from a sample size of 40 survey and seven interview participants.

## 7 CONCLUSION

To provide means for efficient qualitative analysis, we designed a lightweight scenario-based evolvability evaluation method that targets service- and microservice-based systems. We implemented web-based tool support to ease manual efforts. Method and tool were incrementally improved and finally evaluated with a survey (N=40) and interviews (N=7). While our participants generally perceived the usefulness and usability of method and tool as positive,

these evaluations led to the implementation of 15 additional improvements. Even though the method is certainly more time-consuming than metric-based evaluation, the approach is very comprehensive and able to evaluate specific evolution scenarios, e.g. the most likely ones or the (presumably) most risky ones, whereas metrics are oblivious to this. Moreover, it incorporates the valuable knowledge of system stakeholders into the analysis and therefore provides a more human-centric evaluation. Lastly, our prototypical tool support can mitigate manual efforts. For convenient reuse and transparency, we published the tool and all evaluation artifacts on GitHub<sup>4</sup>.

In conclusion, the method is now ready for first industrial case studies, from which we expect further refinements. As future work, industry evaluations are therefore the most important line of research. The method can only be reliably judged and improved based on its application with diverse real-world systems and stakeholders. Moreover, a systematic combination of this method with a metric-based approach (Engel et al., 2018; Bogner et al., 2019b) could lead to promising evaluation synergies. As an example, structural maintainability metrics could support stakeholders during scenario effort prediction or for the final evaluation.

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<sup>4</sup><https://github.com/xJREB/ms-scenario-evaluation>

<sup>5</sup><https://www.services-computing.de/?lang=en>

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